



European Food Banks Federation Annual Report 2022



Published 2024, Brussels.

©FEBA. All rights reserved. Any reproduction in full or in part must mention the title and credit FEBA and its membership as the copyright owner.



**Co-funded by
the European Union**

Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Commission. Neither the European Union nor the granting authority can be held responsible for them.

Contents

1. Message from the President	4	5. Collaborating with our partners	43
2. Our mission, activities, and values	6	6. Financials	47
3. Impact of the FEBA network	7	7. Membership overview	48
4. Reflecting on 2022	8		
4.1 Activities of the FEBA	8		
4.2 Representing our membership at the European and international level	15		
4.3 Raising awareness and amplifying the voice	25		
4.4 Supporting and strengthening Food Banks in Europe by providing training, sharing knowledge and best practices, and developing partnerships	29		
4.5 Collecting data and assessing the impact	33		
4.6 Extraordinary activity: #AllTogether4Ukraine campaign	38		
4.7 Harnessing the power of communication	40		



” Message from the President

Jacques Vandenschrik

Dear Food Bankers and friends,

The year of 2022 will be remembered for the war between Russia and Ukraine. The devastation inflicted on this country and the damage caused to its people have left the world speechless and horrified.

Very soon after the Russian invasion, FEBA Member Presidents were convened to determine how to adequately respond to the largest disaster experienced in the organisation's 38 years of existence.

Concern for the Food Banks in countries neighbouring Ukraine that were receiving the first, massive inflow of refugees resulted in instant solidarity action.

Many Food Banks immediately organised the transport of food to Moldova, Poland, Romania, and Ukraine. Some FEBA Members believed it would be more helpful to send funds rather than food.

Milan Airport employees even managed to get a food donation airlifted to Bucharest thanks to the support of a well-known international courier company.

In said countries, there was an urgent need to tackle food shortages and address the lack of infrastructure, and this was mainly addressed through bilateral assistance. However, FEBA also decided to launch a fundraising campaign under the slogan #AllTogether4Ukraine.

Over a few months, we were able to secure donations and pledges from many donors from all over the world. Our partner organisation, The Global FoodBanking Network (GFN) played an important role in securing important donations. The Board of Directors set up an Emergency Response Committee and an Ukraine project manager was appointed to alleviate the unexpected workload for FEBA staff. The generosity of the initial donors made it possible to finance the essential work of developing FEBA Members' infrastructure,

mainly in Moldova and Romania, to respond to the unexpected challenge of managing a massive flow of food and redistributing it to the refugee population.

Given the humanitarian situation and its commitment to all the people and organisations willing to help, FEBA organised a first visit to Moldova, Poland, and Romania and a second visit focused on Ukraine in Lviv and Kyiv, to assess the real situation and needs. Meeting with some local and national authorities to develop the right assistance strategy was essential.

In the meantime, food aid to immediately support refugees was provided mainly by our members in Estonia, Greece, Hungary, Lithuania, Moldova, Poland, Romania, and Slovakia, and was distributed by the existing Kyiv City Charity "Food Bank" Foundation in Kyiv or by local associations dealing directly with FEBA Members such as France and Portugal.

It quickly became evident that the existing infrastructure and organisation was not able to face the challenge of feeding more and more internally displaced persons.

The Emergency Response Committee, along with the Board of Directors, decided to implement a strategy aimed at distributing as much food as possible to as many disadvantaged persons as possible in the various provinces of Ukraine.

The Ukrainian Food Banks Federation was incorporated in early October 2022 and managed to achieve considerable penetration and results in the space of a few weeks. However, rescuing surplus food is evidently not enough to face the challenge of feeding the tens of thousands of people facing food insecurity for the first time.

At the time of writing, food is purchased in the best possible conditions and redistributed in 17 different provinces in Ukraine. This effort is financed mainly through the funds received via the #AllTogether4Ukraine campaign and represents the largest contribution ever made in FEBA history.

The volunteers of the Ukrainian Food Banks Federation deserve our unmitigated admiration for the excellent work performed in often difficult and even life-threatening conditions.

The repercussions of the war in Ukraine also affected Europe as a whole, with the alarming **inflation rate and the even more taxing increases in food prices placing a heavy burden on both the population and on Food Banks.**

European Food Banks are doing everything they can to source more food, but it is not enough to satisfy the increasing demand from charities. More and more food needs to be recovered and redistributed to respond to the needs of our beneficiaries. Massive assistance is required to keep food banking activities running and efficient.

Do not let this call go unanswered!

Jacques Vandenschrik
President



Our Mission

To contribute to the reduction of food insecurity in Europe by preventing food waste and calling for solidarity, supporting and developing Food Banks in countries where they are most needed.

Our Values

GIVING

SHARING

**EUROPEAN
SOLIDARITY**

**FIGHTING
FOOD WASTE**

Our Activities

Raising awareness

of Food Bank activity through advocacy and collaboration with international and European institutions, stakeholders, and organisations.

Training Food Bank managers

with regard to the creation, organisation and management of Food Banks, and on regulatory and nutritional issues.

Applying the principles

of the Food Banks Charter and auditing members on the application of these principles.

Teaming up with

experts, companies, foundations, and other organisations at international and European levels to contribute to achieving the organisation's mission.

Exchanging and communicating

information on the economic and social situation in different countries and on the actions of the network.

Soliciting and managing projects

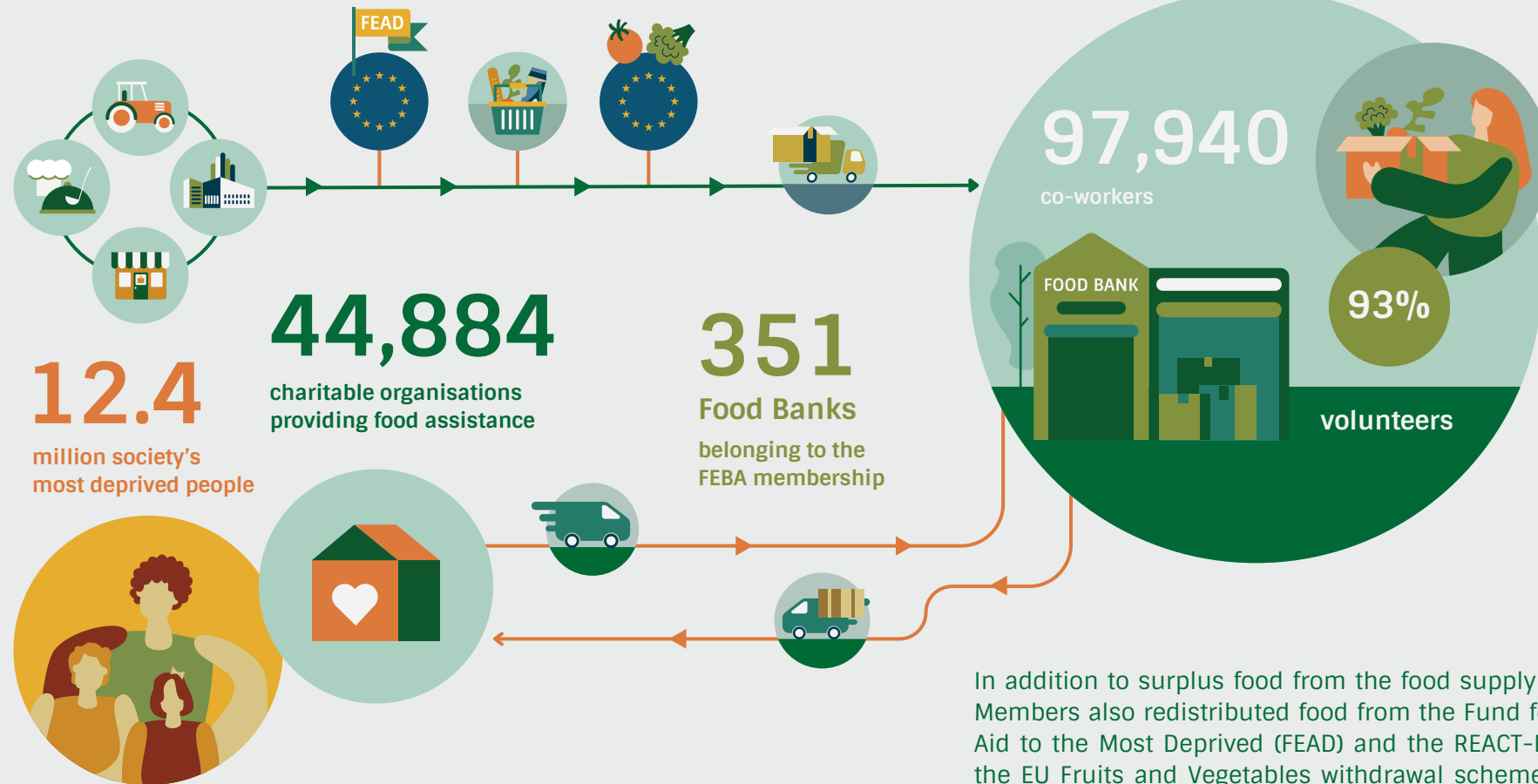
and developing partnerships with companies in order to raise funds for the European Food Banks Federation and its members, organise food drives for its members, and carry out other activities.

Impact of the FEBA Network

876,316

tonnes of food redistributed

The European Food Banks Federation (FEBA) is a European nonprofit organisation. In 2022, FEBA worked in collaboration with **23 Full Members** and **seven Associate Members** in **30 European countries**.¹



In addition to surplus food from the food supply chain, FEBA Members also redistributed food from the Fund for European Aid to the Most Deprived (FEAD) and the REACT-EU initiative, the EU Fruits and Vegetables withdrawal scheme, as well as from individual and corporate food collections.²

¹ Number of FEBA Members on 31 December 2022.

² In some countries such as Estonia, Germany, and the Netherlands, FEBA Members redistribute food not only to other charitable organisations but also provide food directly to end beneficiaries. This is the aggregation of data provided by FEBA Full Members and Associate Members at European level. In the case of Tafel Deutschland e.V., the data for food quantities is based on an estimation.

Reflecting on 2022

4.1 Activities of the FEBA

Since 2018, FEBA has gone through several significant changes, including moving its headquarters from Bourg-la-Reine, Paris, to Brussels in February 2018, with the objective of working more closely with EU institutions and other European stakeholders and NGOs.

Several meetings were organised to ensure good governance and dialogue between the different levels of the organisation throughout.



In 2022, FEBA organised **two virtual meetings** of its **General Assembly**, on **24 June** and **15 December** respectively. The voting sessions were conducted using a secure and verified online system, which enabled Associate Members and observers from Full Members to attend as non-voting participants. These two meetings were occasions to update the entire membership on different topics.

In addition, the June General Assembly approved the Moral and Activity Report 2021, the 2022 financial accounts and decided on the annual membership fees. During the General Assembly on 24 June, seven members of the FEBA Board of Directors were (re)elected by secret ballot. The General Assembly in December approved the FEBA Strategic Plan 2022–2026, established a Disaster Fund, approved the budget for 2022, and amended the Internal Rules and Regulations.

The **Board of Directors** met **five times** during the year (in person, hybrid, and online) on 13 June (online), 24 June (hybrid), 5 September (hybrid), 12 October (in person, on the occasion of the FEBA Annual Convention 2022), and 5 December (online).

In addition, the three Steering Committees that were established at the end of 2021 did not become operational until 2022 and an ad hoc Emergency Response Committee was created to manage the urgent response to the crisis in Ukraine.

The four Committees met a total of 39 times using hybrid or online means.



Audit & Risk Committee

two meetings
(7 July, 28 September)

Finance Committee

four meetings
(23 May, 5 October, 17 November, 28 November)

Governance Committee

three meetings
(8 July, 5 September, 5 October)

Audit & Risk Committee and the Finance Committee

one joint meeting
(3 November)

Emergency Response Committee

29 meetings
(18 March, 21 March, 24 March, 28 March, 04 April, 11 April, 19 April, 3 May, 9 May, 16 May, 23 May, 13 June, 20 June, 27 June, 4 July, 11 July, 18 July, 1 August, 26 August, 09 September, 16 September, 23 September, 30 September, 7 October, 21 October, 27 October, 10 November, 24 November, 1 December)

FEBA convened **four Presidents' Conference meetings** to exchange information, assess the needs of FEBA Members emerging from the outbreak of the war in Ukraine, and better coordinate the response. Three special meetings of the Presidents' Conference were held online (28 February, 7 March, and 25 March). In addition, an ordinary Presidents' Conference meeting took place on 14 October in Berlin during the FEBA Annual Convention 2022.

Starting from 2018, the structure of FEBA has been reviewed, and key positions have been reassigned or created. In 2022, the **FEBA team** was composed of the following employees:



Angela Frigo

Secretary General
(full-time, permanent)



Anna Friederitz

Assistant to the Secretary General (full-time, permanent), who started on 1 January.



Cédric Franssen

Finance and Administration Manager (full-time, permanent), who started on 30 May.



Charlotte Daneau

Communication Manager (full-time with credit-temps, permanent), who was on maternity and parental leave from 09 May to 18 September and then left the organisation on 4 November.



Filippo Cantù Rajnold

Partnerships and Capacity Building Manager (full-time, permanent)



Valentina D'Arrigo

Partnerships and Capacity Building Manager (full-time, permanent)



Sofiia Vara

Project Manager – Ukraine crisis (full-time, temporary), who started on 8 June.

Moreover, FEBA decided to engage two trainees:



Lilli Renner

EU Policy Trainee from 19 April to 21 October.



Alon Crini

Data Collection and Impact Assessment Trainee, from 19 July 2022 to 13 January 2023.

In addition, FEBA was supported by external consultants and experts, in particular a graphic designer for all FEBA publications (online and printed versions, visual identities, etc.), website maintenance and development, and IT specialists for the project on data collection and digital transformation.

Before presenting the main activities carried out in 2022, it is important to recall that, with a smart, agile, and inclusive approach, FEBA ensured the continuation of the activities and provided a point of support for the whole membership, leveraging IT tools and digital transformation.

Besides carrying out ordinary activities, FEBA continuously developed extraordinary activities with the specific aim of coordinating and supporting its membership during the COVID-19 pandemic, the outbreak of the war in Ukraine, and the emerging cost-of-living crisis.

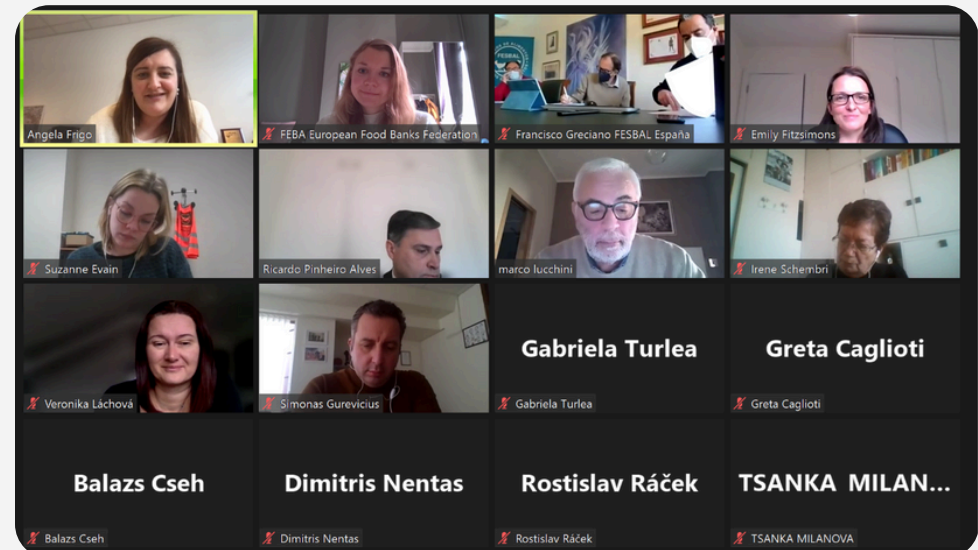


FEBA organised several **high-level conferences, events, and meetings:**



- **Five Board of Directors meetings** and **39 meetings** across the four Committees (Audit & Risk Committee, Finance Committee, Governance Committee, and Emergency Response Committee). 2 General Assemblies (online);
- **Two** General Assemblies (online).
- **One** Presidents' Conference on the occasion of the FEBA Annual Convention 2022 and **three special meetings** of the Presidents' Conference focused on the impact of the war in Ukraine on FEBA Members.

- **One social media campaign** featuring FEBA Members and their efforts to prevent food waste on the occasion of the third International Day of Awareness of Food Loss and Waste.
- **10 EU Working Group** meetings with the participation of more than 180 Food Bankers.
- **Three FEBA conferences** on EU topics, as well as attending four EU fora, and actively participating in six high-level events organised by EU institutions or international organisations.





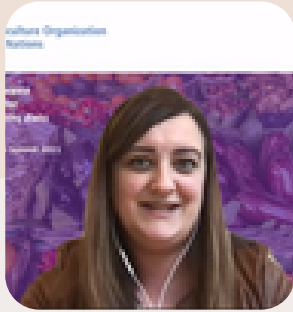
- **FEBA Annual Convention 2022**, Europe in crisis – Food Banks in action (Berlin and online), in collaboration with Tafel Deutschland e.V., FEBA Member in Germany, which brought together over 224 participants and 19 speakers, moderators, and facilitators from 25 countries.

Moreover, to **target, measure, and act**, FEBA conducted a tailored survey and drafted a report on the impact of external factors, such as the COVID-19 pandemic and the cost-of-living crisis on FEBA Members in Europe. Moreover, FEBA circulated a survey and subsequently released a report on the implementation of the FEAD and REACT-EU in 2021.

FEBA continued the **project on data collection and digital transformation** that started in March 2020.

An infographic with a green background. At the top left is the FEBA logo (European Food Banks Federation). Below it, the text reads "THE FUTURE OF FOOD BANKS IN EUROPE". The main title is "Quantifying the Impact of European Food Banks" followed by "From Farm to Fork" in a blue box. Below that is "YEAR-2 FINAL REPORT" in large blue letters. To the right is a network diagram with icons for a megaphone, a person, a bar chart, a laptop with "FEBA" on it, a line graph, a globe, and two more people. At the bottom left is a lightbulb icon. At the bottom center is a white button with the text "Read report" and a globe icon.

It is also important to mention that FEBA was invited to contribute to several high-level events:



24/01

FAO

Reducing food loss and waste in fruits and vegetables for improving access to healthy diets (side event of the Tokyo Nutrition for Growth Summit 2021)



05/10

FAO

Food Loss and Waste Reduction in Europe and Central Asia; Regional Conference "Enabling the change"



04/05

European Economic and Social Committee

Meeting of the Agriculture, Rural Development and Environment Section (NAT)



16/12

European Commission

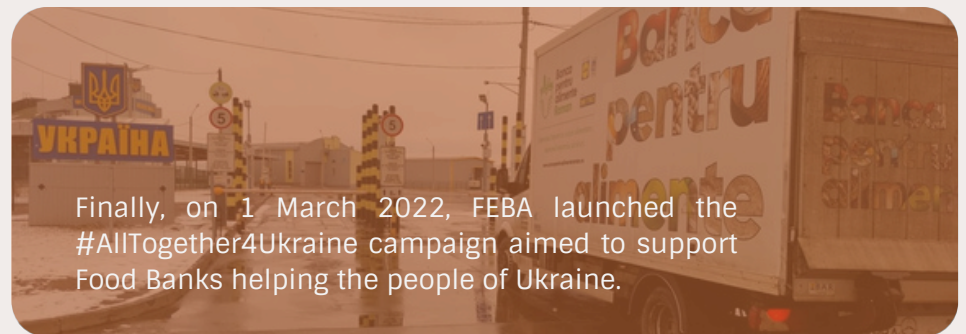
Citizens' Panel of the European Commission on food waste



09/06

DG EMPL

Meeting of the European Social Fund Plus (ESF+) Committee and Technical Working Group



Finally, on 1 March 2022, FEBA launched the #AllTogether4Ukraine campaign aimed to support Food Banks helping the people of Ukraine.



4.2 Representing our membership at the European and international level

FEBA supports and coordinates 30 members, bringing together 351 Food Banks all over Europe, and therefore is the best body to represent the interests of its members. FEBA not only monitors EU developments but also contributes to the EU policy-making process, using input from members, through consultations and participation in several expert and advisory groups, conveying in one single voice the position of the entire network at the international and European levels.

Key achievements in 2022



Participation in the **FEBA EU Working Group** by **30 Food Bank representatives from 22 FEBA Members** – Austria, Belgium, Bulgaria, Czech Republic, Denmark, Estonia, France, Germany, Greece, Hungary, Ireland, Italy, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovenia, Slovakia, and Spain.



10 FEBA EU Working Group meetings (7 online and 3 hybrid) with the participation of **more than 180 Food Bankers** and regular exchanges via email.

Organisation of 3 FEBA conferences on EU topics:

 **17/02**

EU Solidarity through Food. A comparative approach on innovative synergies to support the most deprived (Strasbourg (France) and online).

Aiming to reiterate the importance of EU funding programmes, FEBA and the Fédération Française des Banques Alimentaires jointly organised a conference in the context of the French Presidency of the Council of the European Union and under the umbrella of the Conference on the Future of Europe.

 **20/05**

Food Donation to prevent food waste. Best practices of Food Banks to foster equitable food security in times of social, economic, and environmental crises (online).

On this occasion, FEBA published a policy report presenting the position of the organisation and its members on the European Commission's proposal for EU-level food waste reduction targets.

 **14/11**

Annual Forum on Food Aid and Social Inclusion 2022. Strengthening food systems by supporting the resilience and capacity of Food Banks (Bucharest (Romania) and online).

The FEBA Annual Forum on Food Aid and Social Inclusion is the annual opportunity to promote dialogue on important topics related to food aid and social inclusion. In 2022, it was organised together with Federația Băncilor pentru Alimente din România.



Participation in four EU fora:

- EU Platform on Food Losses and Food Waste, including three sub-groups: Action & Implementation, Food Donation, and Food Waste Measurement.
- Expert Group on the European Food Security Crisis preparedness and response Mechanism, including two sub-groups: Dashboard for the monitoring of food supply and food security, and Improving the diversity of sources of supply.
- Advisory Group on Sustainability of Food Systems.
- European Community of Practice on Partnership.



Active participation in **six high-level events organised by EU institutions or international organisations.**



Four policy briefings and reports with insights on EU-related topics.



Three FEBA position papers contributing to the EU policy-making process.

Five EU Monitoring Reports covering the most important updates at the EU level concerning Food Banks' interests.

Promotion of and response to **four surveys** in the framework of EU open **Public Consultations.**

Circulation and analysis of five questionnaires to monitor the past and future implementation of EU funding programmes.



FEBA and members at the core of the EU

Established in 2018, the **FEBA EU Working Group** offers a platform to enable information and insights to be shared with and between members, to reinforce the knowledge and comprehension of EU-level initiatives and developments. This approach aims to articulate common positions in a single voice and advocate for collective interests, positioning FEBA and its members at the core of the European policy-making process.

During the monthly meetings, a large variety of EU-related topics were addressed, including proposals about the definition of EU-wide food waste reduction targets, the planned revision of the Waste Framework Directive and the Sustainable Food System Framework Initiative, as well as the implementation status of FEAD, REACT-EU, and ESF+ as important funding programmes.

In addition to these institutional subjects, the working group discussed the particularities of legislative frameworks on food donation and food

waste prevention in different countries, with the Food Bank representatives sharing challenges and opportunities inherent to the laws.

As a result, the working group sessions entailed a mixture of input from FEBA's side to inform members about policy developments, testimonies from the members regarding on-the-ground implications, and agile and constructive exchanges leveraging key interests.



[Read report](#)



**FEBA EU
Working Group
2022 REPORT**



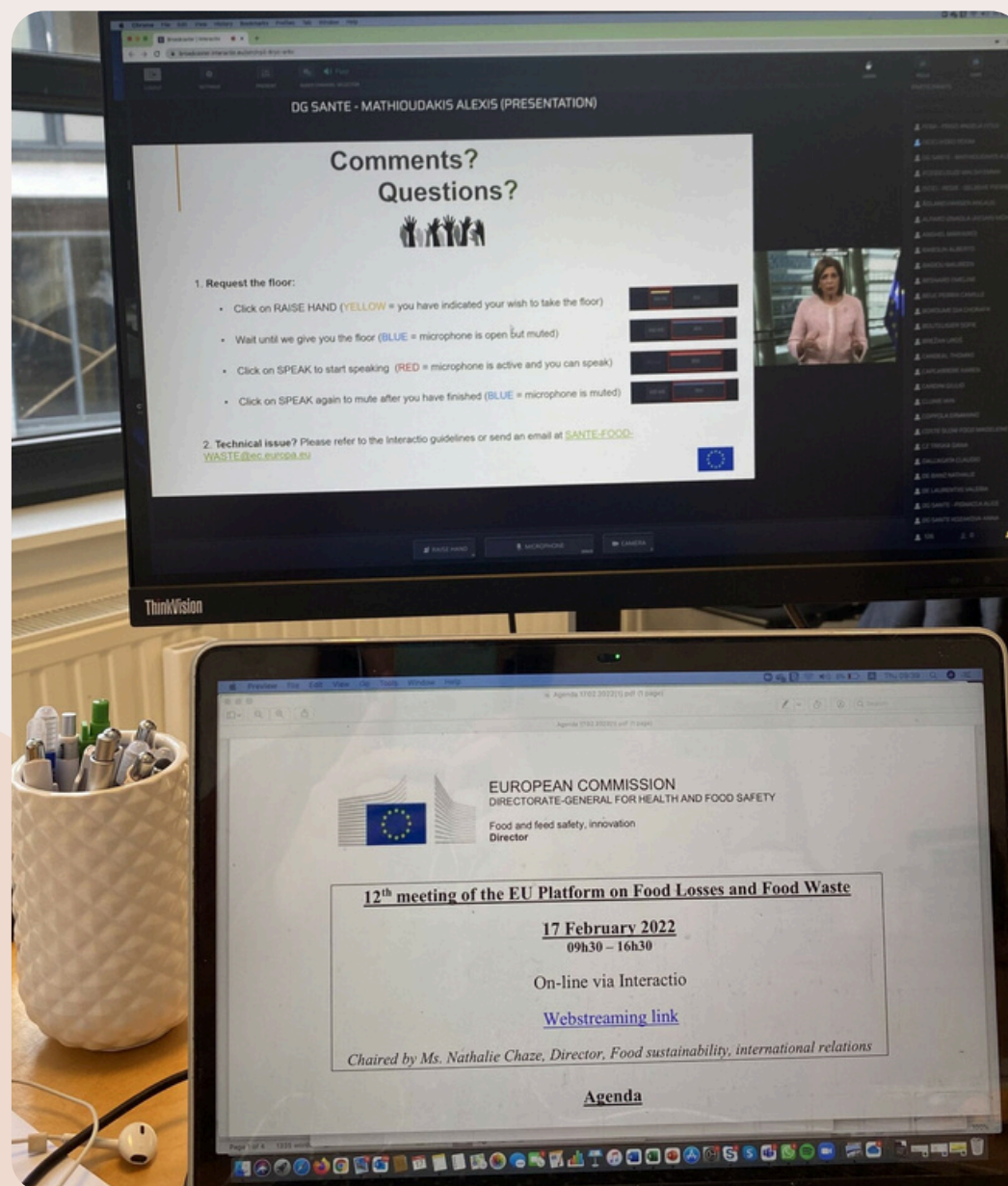
EU policy developments in 2022

Food waste prevention to enhance sustainable food systems

1. EU Platform on Food Losses and Food Waste (EU Platform FLW)

Since 2016, FEBA has been a member of the EU Platform on Food Losses and Food Waste. This group of experts brings together **over 70 stakeholders** from every sector of the food system, from producers, industries and retailers to Food Banks, international organisations, scientists, and high-ranking officials. **All the players involved endeavour to find common solutions to considerably reduce food losses and to cut food waste by half by 2030**, as set out in SDG 12.3. The platform provides a discussion forum to exchange best practices, measure food waste, and assess progress made.

In addition to plenary meetings, **in 2022 FEBA actively contributed** to the work of the subgroups on Action & Implementation and Food Loss and Waste Monitoring. Additionally, FEBA co-chaired the subgroup on Food Donation, fostering discussion on the hurdles and drivers of food donation from the perspective of Food Banks and food business operators. **In July and November 2022**, two sessions were organised during which a visit to the Banque Alimentaire Bruxelles-Brabant took place and FEBA Members from Belgium, Czech Republic, Estonia, Germany, Hungary, Italy, and Norway provided input to the group on national policies and cooperation with the food industry.





[Read paper](#)



2. Advisory Group on Sustainability of Food Systems (AGSFS)

In July 2022, the European Commission established the **Advisory Group on the Sustainability of Food Systems** to gather input from NGOs, companies, and institutions concerned with the Farm to Fork strategy. FEBA participated in the biannual plenary sessions of the group and contributed to the thematic discussions by publishing a position paper on the importance of Food Bank activities to support food insecurity, especially in times of crisis.



In 2022, FEBA also contributed to policy and legislative developments and initiatives, such as the Sustainable Food System Framework Initiative, the revision of the EU Waste Framework Directive, the EU-level food waste reduction targets, and the revision of date marking rules.

3. European Food Security Crisis preparedness and response Mechanism (EFSCM)

In order to support Europe's crisis resilience, the European Food Security Crisis preparedness and response Mechanism (EFSCM) was set up in 2022 and looks to evaluate how crises could impact European food systems and how to improve the collaboration between public and private stakeholders to effectively reduce and address those risks.

FEBA was selected to join this high-level expert group and actively contributed to its work providing valuable insight into the impact of the cost-of-living crisis on food security of the most deprived. FEBA also participated in the Dashboard for the monitoring of food supply and food security subgroup which looks to develop an online tool collecting and aggregating quantitative and qualitative data on key indicators like food security. Moreover, FEBA was selected as a member of the subgroup on improving the diversity and sources of supply.

Addressing material deprivation and fostering social inclusion

1. FEAD: the only EU fund to provide material support to the most deprived

The Fund for **European Aid to the Most Deprived (FEAD)** was set up in 2014 to alleviate the worst forms of poverty and social exclusion, such as food deprivation, child poverty, and homelessness. In 2021, FEAD was complemented by a new fund in response to the pandemic and its disastrous consequences on the most deprived: **the Recovery Assistance for Cohesion and the Territories of Europe (REACT-EU)**.

On the occasion of the FEBA Annual Forum on Food Aid and Social Inclusion 2022, FEBA released its new publication, FEAD, REACT-EU, and the European Food Banks Federation: 2021 Implementation Report, to communicate concise insights on the implementation of these funds on the ground and to show the implications of food, material, and social assistance on end beneficiaries. In 2021, 10 FEBA Members received a total of over **169,000 tonnes** of food through the **FEAD and/or REACT-EU** programmes. Six members were also granted funds for accompanying measures, specifically aimed at tackling social exclusion.



169 000 tonnes of food

received by 10 FEBA Members through the FEAD and/or REACT-EU in 2021.



FEAD, REACT-EU, and the European Food Banks Federation

2021 Implementation Report



Contents



1. About this report >
2. FEAD in a nutshell: key numbers and developments 2014-2022 >
3. Amendments to the FEAD in response to the COVID-19 pandemic >
4. FEAD, REACT-EU, and FEBA Members in 2021 >
5. CARE: responding to the consequences of the war in Ukraine >
6. The integration of the FEAD into the ESF+ >



2. CARE initiative: responding to the consequences of the war in Ukraine

The invasion of Ukraine by the Russian Federation triggered a wave of refugees, in need of shelter, food, and other kinds of assistance. In response, **the Commission initiated the Cohesion's Action for Refugees in Europe (CARE) on 8 March 2022**. This programme introduced more administrative flexibility, including the possibility to divert European funds from other sources towards the FEAD.

3. ESF+: transition towards integrated funding

The European Social Fund Plus (ESF+) merges four previously separate social funding initiatives: the European Social Fund (ESF), the Youth Employment Initiative (YEI), the Fund for the European Aid to the Most Deprived (FEAD), and the EU Programme for Employment and Social Innovation (EaSI). **It has a budget of nearly EUR 100 billion (current prices) and 25% of the fund must be dedicated to fostering social inclusion.**

The objective is for 4% of ESF+ to be dedicated to the most deprived, and at least 3% of the funding must address those facets of poverty which have the highest impact of social exclusion, such as food deprivation, homelessness, and child poverty. As opposed to the FEAD programme, Member States may provide food and material assistance through vouchers.

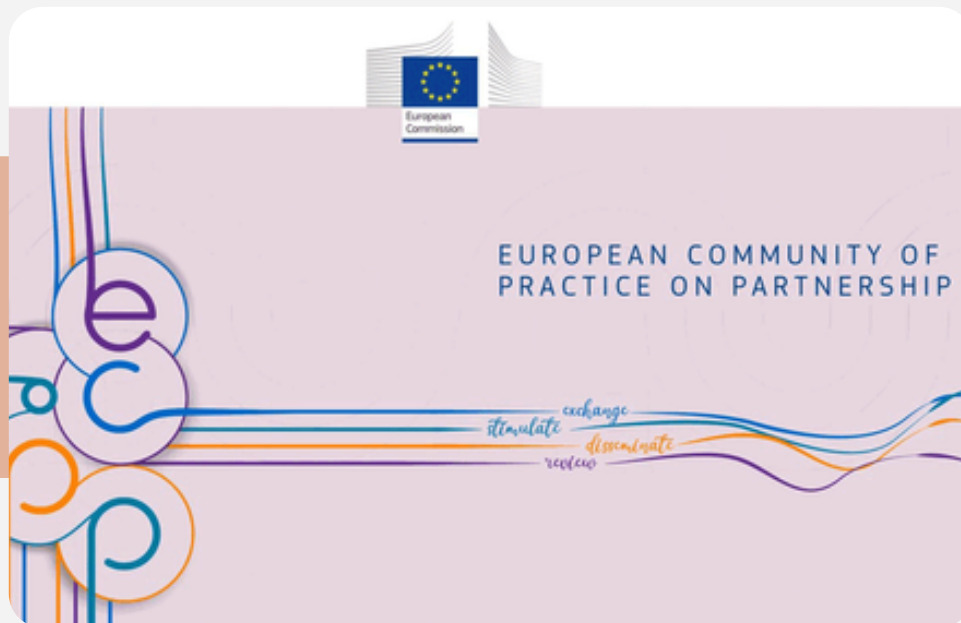
European Union
European Social Fund

YOUTH EMPLOYMENT INITIATIVE

FEAD

European Commission
EaSI

Icons: gear, lightbulb, path, and a stylized plant.



Improving partnerships across Europe: European Community of Practice on Partnership (ECoPP)

On 22 April 2022, the Commission launched the European Community of Practice on Partnership, whose work focuses on the implementation of EU-funded programmes by providing a space for discussion and a forum for dissemination of best practices regarding the involvement in EU programmes.

This group brings together 153 organisations from 20 different Member States, including managing authorities, social and economic partners, civil society organisations, scholars, and FEBA.

Beyond the European engagement

FEBA was not only active at the European level but also contributed to the international momentum, supporting various FAO- and UN-led initiatives such as the **International Day of Awareness of Food Loss and Waste (IDAFLW)** on 29 September and participating in events of the World Food Forum and World Resources Institute.

FEBA collaborated with FAO Georgia in facilitating and planning a delegation visit from Tbilisi to Brussels.



FAO Georgia visit

On 26 August 2022, the delegation from Georgia, including Members of the Georgian Parliament, officials from different Ministries and the City Hall of Tbilisi together with stakeholders and representatives from FAO Georgia, arrived in Brussels to meet with FEBA and learn more about the daily activity of European Food Banks, food waste prevention, and legislation on food donation in Europe.

This was part of a larger trip to France and Belgium in order to acquire knowledge about the operations of Food Banks and the national legal framework facilitating them. For the visit in Brussels, DG SANTE from the European Commission joined to explain the existing regulations at the European level.

Fédération Belge des Banques Alimentaires/Belgische Federatie van Voedselbanken, FEBA Member in Belgium, offered some insights into the work at national level and current challenges. In order to provide not just theoretical knowledge but also practical insights, the participants had the opportunity to visit the Banque Alimentaire Bruxelles-Brabant where volunteers sorted the recovered food and prepared it for redistribution to charitable organisations.

FAO #SaveFoodConference

FEBA also participated in the FAO #SaveFoodConference, together with DG SANTE, FAO, UNECE and many others to share knowledge and share the latest solutions and best practices in reducing food loss and waste. This was a regional conference on Food Losses and Waste in Europe and Asia and took place on 5 October 2022 in Istanbul, Turkey.





4.3 Raising awareness and amplifying the voice

As a year marked by uncertainty and socio-economic crisis, 2022 emphasised the crucial contribution Food Banks make to tackle food insecurity by preventing nutritious food from becoming waste. Through a range of events, FEBA aimed to raise awareness of Food Banks' relevance in a food system in which large volumes of food are being discarded while millions cannot afford a quality meal.

Key achievements in 2022



Organisation of **three high-level events**



Giving the floor to **over 30 speakers** representing FEBA Members, EU institutions, and the private and public sector.



Bringing together **more than 250 participants from over 25 countries** as well as reaching a broad audience via streaming.

#FoodNoWaste: Promoting the International Day of Awareness of Food Loss and Waste

For the third time in a row, FEBA celebrated the **International Day of Awareness of Food Loss and Waste (IDAFWL)** on 29 September with its campaign “Food, no Waste”.

The IDAFWL made a clear call to action for public and private entities from across the food system to collaborate with consumers to **cut food loss and waste and enhance the efficient use of natural resources, mitigate climate change, and foster food security and nutrition**. FEBA promoted this appeal by collecting, publishing, and disseminating best practices of surplus food recovery and redistribution conducted by its members. Among other activities, a **social media campaign** was launched to reach a wide audience, going beyond traditional stakeholders.

Moreover, leveraging this message, **Federația Băncilor pentru Alimente din România**, FEBA Member in Romania, organised a conference in Bucharest on the occasion of the IDAFWL, celebrating the impacts and results achieved with institutions, European partners, donors, organisations, members of the Romanian Food Banks, and supporters. FEBA’s Secretary General presented the development, impact, and activities of the network of European Food Banks, focusing on the **enormous importance of food donation in the context of food loss and waste prevention**.



29.09



Worldwide



[Visit website](#)



FEBA Annual Convention 2022



[Visit website](#)



The effects of **climate change**, the **COVID-19 pandemic**, and the **war in Ukraine** have placed the global economy under tremendous strain. This three-fold crisis provoked crippling supply chains, skyrocketing inflation rates, and spiralling costs of living and led to **food donation becoming a game changer** and **food security being increasingly fragile**.

 **13-14.10**

 **Berlin, Germany**

 **224**
participants

 **25**
countries

 **19**
speakers

The FEBA Annual Convention 2022, Europe in crisis, Food Banks in action, was organised in collaboration with Tafel Deutschland e.V. in a hybrid format on 13–14 October 2022 in Berlin. Over 224 participants, 19 speakers, moderators, and facilitators from 25 countries addressed this issue, highlighting that in this difficult period, FEBA Members continue their endeavour to **prevent good surplus food from becoming waste and to ensure its safe delivery and redistribution to charities helping people in need**.

During the event, FEBA **shared, discussed, and exchanged best practices to alleviate the repercussions of the crisis and become more resilient** to future shocks together with its members as well as external partners and stakeholders. Bringing together a diverse set of participants and opinions, the conference encompassed inspiring panel discussions and encouraging keynote speeches while creating the space for exchange and discussions during workshops focussing on empowering collaboration, knowledge sharing and communication, as well as data collection and digital transformation.

FEBA Annual Forum 2022

Every year, the **FEBA Annual Forum on Food Aid and Social Inclusion** offers the opportunity to gather a diverse set of stakeholders and shed light on the subject from a specific angle.

The 2022 edition was organised on 14 November in partnership with Federația Băncilor pentru Alimente din România, FEBA Member in Romania, at the Palatul Parlamentului in Bucharest.



14.11



Bucharest, Romania



“Strengthening food systems by supporting the resilience and capacity of Food Banks”

In line with its slogan the conference convened representatives from Food Banks, private and public sectors, and EU institutions to focus on two fundamental aspects to leverage the potential of Food Banks to protect the most vulnerable of our societies.

On the one hand, it took stock of the challenges and opportunities inherent to **EU funding programmes geared at providing material assistance and fostering social inclusion**, such as the Fund for European Aid to the Most Deprived, REACT-EU, CARE, and the European Social Fund Plus.

Moreover, the conference established a forum for discussion and knowledge exchange on recent legislative developments to prevent food waste in Moldova and Romania and aimed to encourage companies to donate surplus food for the benefit of the most deprived.



[Visit website](#)





4.4 Supporting and strengthening Food Banks in Europe by providing training, sharing knowledge and best practices, and developing partnerships

This activity consists of strengthening the network, sharing knowledge and best practices, contributing to building expertise, ensuring the efficiency of its membership, and developing partnerships. In order to carry out this activity, FEBA teams up with partners and supporters as well as with external experts.

Key achievements in 2022

Over 20 companies, organisations, and foundations committed to supporting FEBA, its members, and in particular, their ordinary activities and COVID-19-related activities.



18 online and in-person activities with partners and supporters, aiming to support members' capacity building.

Facilitation of **in-kind donations** such as food, cardboard boxes, plant-based products, and crates.

Seven surveys to assess the needs of FEBA Members and gather specific information, aiming to build capacity and further develop partnerships.

Communication toolkit launched targeting existing and potential partners.



14 new or renewed partnerships benefitting FEBA and its members.



Nine online fundraising campaigns to engage corporate employees.

In 2022, **more than 20 companies**, organisations, and foundations **committed to supporting FEBA and its members**. FEBA reinforced collaborations with long-lasting partners, developed ties with new partners, renewed its eligibility for global grant-making organisations, and **signed 14 new or renewed Donation Agreements**.

In addition, FEBA conducted **seven dedicated surveys** to investigate specific areas for improvement, such as digitalisation, communication, and logistics.

Aiming to increase the skills and knowledge of its members, FEBA organised capacity-building activities customised to member needs and facilitated exchanges of mutual learning within the network.

In 2022, **18 activities** were organised with partners and supporters (mainly online to ensure more agility and participation), aiming to support members' capacity building.

These include, among others:

 **15.02**  **Online**

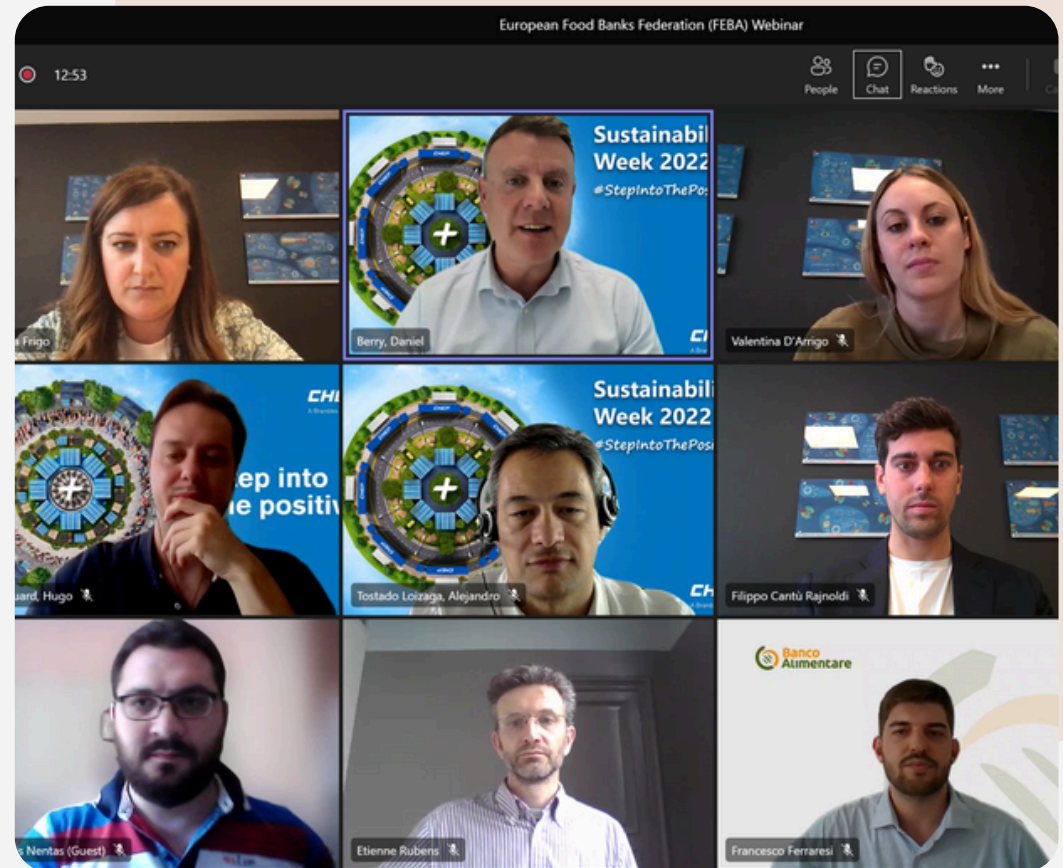
FEBA attended **the SODEXO COEU Leaders Webinar** with their top 600 leaders in Europe focusing on its philanthropic cause Stop Hunger.

 **28.02**  **Online**

FEBA and DPDgroup organised an online event to present the partnership to DPD's local branches to raise awareness of FEBA Members' activities and stimulate country-level collaboration. FEBA worked to facilitate and encourage the local contacts to develop the capacity and resources of the members.

 **08.06**  **Online**

FEBA and Brambles organised an online meeting to present the partnership renewal to the FEBA Members and Brambles local branches and to share best practices.



28.06 FEBA and IFCO organised an online event to present the collaboration and explain the delivery procedures to the FEBA Members. The IFCO in-kind donation helps reduce food waste in the fresh supply chain, by providing better protection and ventilation to fresh products.



04.11 Sodexo, Stop Hunger and FEBA organised a webinar to present the partnership, share best practices and draw a path for the future of the cooperation. In particular, Fondazione Banco Alimentare ONLUS (FEBA Member in Italy) shared their experience with recovering and redistributing surplus cooked meals from the catering sector and their collaboration with Sodexo and Stop Hunger at the local level.

19.10 FEBA attended the **Stop Hunger Ambassadors Leaders Webinar**.



30.11 FEBA was invited to attend the **BILLA CEE** sustainability summit in Prague, Czech Republic, presenting an overview on food waste and food security to the top management of BILLA headquarters and BILLA Bulgaria, Czech Republic, Lithuania, and Slovakia. In addition, FEBA also shared the analysis of local collaborations, including challenges and opportunities, and advocated for strengthened engagement. The meeting was concluded with a visit to the logistic centre of Česká Federace Potravinových Bank in Prague.

Donations and Fundraising

Moreover, FEBA encouraged and facilitated **in-kind donations** providing tangible support to members. Depending on their core activity, several companies donated food or equipment such as personal protective equipment (PPE), transport, and cardboard boxes, for the benefit of FEBA Members.

FEBA also worked on engaging corporate volunteers by promoting solidarity opportunities such as national food collections and warehouse activities and by facilitating connections between employees and Food Banks.

In this regard, FEBA launched **nine online corporate fundraising campaigns** for the benefit of its members. In particular, eight companies (Adesa, Amazon, Call centre management association, DPDgroup, EatWellGlobal, Popsockets, TATA Consultancy Service and Tokio Marine HCC) committed to engaging their employees in this solidarity action, raising meaningful economic resources to support the activities of FEBA Members.

In addition, FEBA jointly set up an online campaign with Just Eat Takeaway.com (JET) through which the customers could use their loyalty points to donate to Food Banks in Austria, Belgium, and Germany.



POPSOCKETS



COVID-19 support

Furthermore, in 2022, FEBA continued to focus on the **COVID-19 pandemic** and related challenges since the social and economic consequences were still being felt, especially by the most deprived. In particular, FEBA continued to monitor and assess the evolution of the pandemic and the resulting repercussions on the daily operations of its members across Europe.

4.5 Collecting data and assessing the impact

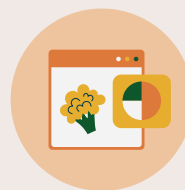
Key achievements in 2022

Regarding the **project “Quantifying the impact of European Food Banks – From Farm to Fork”**,

- FEBA stabilised the use of the Observatory on Food Donation by the project’s Pilot Group;
- increased the number of FEBA Members taking part in the online Observatory on Food Donation;
- finalised the list of indicators and their definitions and identified KPIs;
- and improved the technical features of the online platform.



One report was published to assess the activities of FEBA Members.



One report was published to assess the implementation of FEAD and REACT-EU.



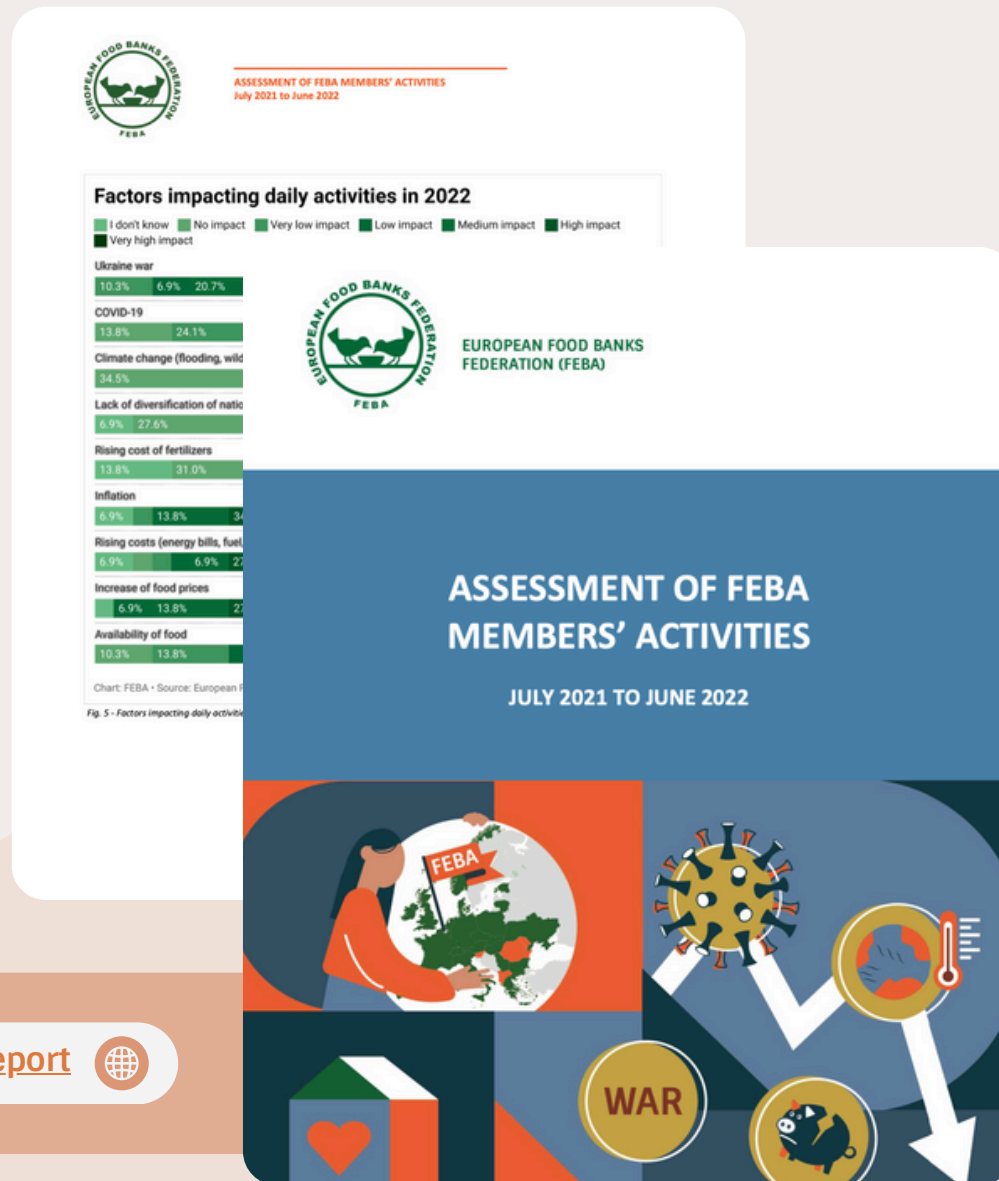
Assessing the activities of FEBA Members

FEBA assessed the impact of the COVID-19 pandemic on its members by designing and circulating a tailored online survey. The results were analysed and fed into the **Assessment of FEBA Members' Activities report**, which besides the consequences of the pandemic (particularly from July to December 2021) also focused on the repercussions of the Ukraine crisis, inflation growth, increased food prices, food availability, and climate change (flooding, heat waves and wildfires) in the period from January to June 2022.

In this report, FEBA presented the aggregated results of the survey filled in by 29 of the organisation's 30 members. Within this framework, FEBA hoped to take a snapshot and assess the everyday needs of its members to describe the first and most visible consequences that the events of 2022 have brought, as comprehensively as possible.



[Read report](#)



Assessment of the implementation of FEAD & REACT-EU

With the aim of **facilitating dialogue** between all stakeholders involved, namely the European Commission, national Managing Authorities, FEBA Members, and local charitable organisations, FEBA regularly **takes stock of the most important EU-level policies on social inclusion and food aid measures**. The **final goal of this work is to reduce food insecurity and foster social inclusion** for the benefit of the most vulnerable groups in the EU.

In order to gather **reliable quantitative and qualitative data**, a survey was tailored to collect practical insights on the implementation of the **Fund for European Aid to the Most Deprived (FEAD)**, as well as the **Recovery Assistance for Cohesion and the Territories of Europe (REACT-EU)**. It was circulated among FEBA Members that benefited from these programmes in 2021. The aggregated and analysed information constituted the base for a comprehensive publication entitled **FEAD, REACT-EU, and the European Food Banks Federation – 2021 Implementation Report**, which sheds light on the use of the funds, the characteristics of the food and/or material assistance provided, as well as the encountered challenges and observed opportunities.



The results of the assessment show that by conducting their daily activities, Food Banks belonging to the FEBA network have been key players in the pursuit of the objectives of the scrutinised EU funding programmes, i.e. the support of the most deprived, and will continue following this path under the upcoming European Social Fund Plus (ESF+).





Data collection & digital transformation

FEBA decided to continue the work on the project **Quantifying the Impact of European Food Banks – From Farm to Fork**, aimed at implementing an efficient method for data collection and analysis by strengthening the capacity of the membership, in order to have an accurate impact assessment and, if possible, information about the intended and unintended long-term effects produced by the activity of the FEBA network at European level.

Data is critical to understanding hurdles and challenges, making informed, solution-driven decisions, and exploring new possibilities.

The development of a unique online **Observatory on Food Donation** in 2020 enabled FEBA and its 30 members to systematically and securely record a dataset of 89 indicators and 10 KPIs, monitor the progress, and disseminate the impact of its activities, taking into consideration the economic, environmental, nutritional, and social benefits.

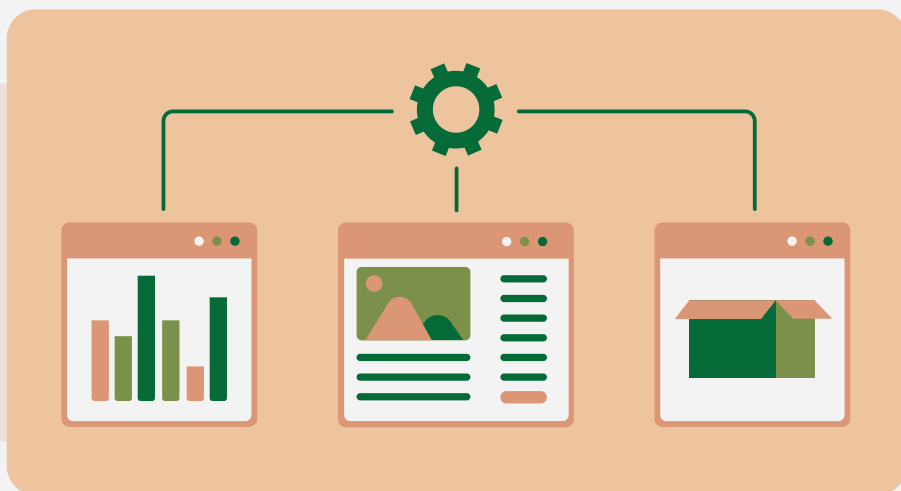
in
2020

30
members

89
indicators

10
KPIs





Collecting accurate and consistent data is becoming more and more meaningful, allowing FEBA not only to assess the progress of individual members but also to feed the policy-making process with evidence-based information and to take strategic decisions for the future of the organisation and the benefit of its members.

The information gathered provides a **springboard to increasing awareness of the importance of food loss and waste prevention and the potential that comes with food donation**, which offers a win-win opportunity to preserve the value of nutritious food at risk of being discarded and assist people in need.

FEBA established an online platform fostering the efficient review, assessment, and analysis of the collected information and facilitating the identification of trends and deviations.

A key milestone was achieved thanks to the elaboration of *a consistent and standardised methodology and taxonomy*, promoting uniformity across the FEBA network regarding the type of data collected while recognising the value of diversity.

This activity **leverages evidence-based learning amongst FEBA Members** and supports them in conducting, professionalising, and further expanding their activities related to surplus food recovery and redistribution in a targeted manner. Particularly in times of socio-economic crisis triggering an increase in food demand across Europe, this has proven to be of immense relevance.

At the end of 2022, FEBA embarked upon the third year of the project, looking to fine-tune the broad set of underlying indicators for the data collection exercise and **further align them to the reality of food banking activities**. This would enable Food Bankers to take advantage of the enormous potential offered by accurate qualitative and quantitative data. By the same token, in the framework of a pilot project, the online Observatory will be adapted for implementation at the local/regional level to **facilitate the national data collection process**.



4.6 Extraordinary activity: #AllTogether4Ukraine campaign

The outbreak of the war in Ukraine in February 2022 and its consequences constituted an unprecedented challenge for the FEBA Members in Ukraine as well as in the neighbouring countries, which FEBA tackled through the implementation of various and far-reaching support measures.

Key achievements in 2022

Launch of a **dedicated campaign** - **#AllTogether4Ukraine** - to support Food Banks in helping the people of Ukraine;



Three Presidents' Conferences

with FEBA Members;

29 meetings
of the **Emergency
Response Committee;**

Two visits to FEBA Members
in Ukraine, Moldova, Poland,
and Romania;

Nine special newsletters



Reacting immediately, FEBA launched the [#AllTogether4Ukraine](#) campaign on 1 March 2022, which aimed to support Food Banks in helping the people of Ukraine, in particular FEBA Members in Ukraine, Moldova, Poland, Romania, and Slovakia.

Since the beginning, the response from the FEBA network, the private sector, and individual citizens has been overwhelming. The first donation of €20.000,00 was transferred to the Kyiv City Charity Foundation “Food Bank”, FEBA Member in Ukraine, on 1 March 2022.

In March, the FEBA Board of Directors decided to grant a temporary, one-year Associate Member status to Banca de Alimente in Moldova and the Federatia Băncilor pentru Alimente din România in Romania to be able to support their activities more efficiently, especially the provision of assistance to refugees. Also, the Board of Directors established an Emergency Response Committee that met frequently to coordinate and manage the measures taken to alleviate the crisis impact.

FEBA targeted its first wave of assistance to support its members in Ukraine, Moldova, Poland, Romania, and Slovakia. Among others, FEBA encouraged partners and supporters to donate food and economic resources for the benefit of local members who were tirelessly assisting refugees as well as traditional end beneficiaries.

Similarly, FEBA Members did not have sufficient infrastructure to cope with this exceptional situation. Hence, FEBA helped reinforce the logistics of these organisations to promote the provision of food where it was most needed.

From 5 to 12 April 2022

a FEBA delegation visited Romania, Moldova, Poland, and Ukraine to monitor the situation and assess the needs.

From 29 August to 2 September,

a FEBA delegation visited Kyiv and Lviv to monitor the situation and develop a plan of increased support during the winter.



© Banca de Alimente Moldova



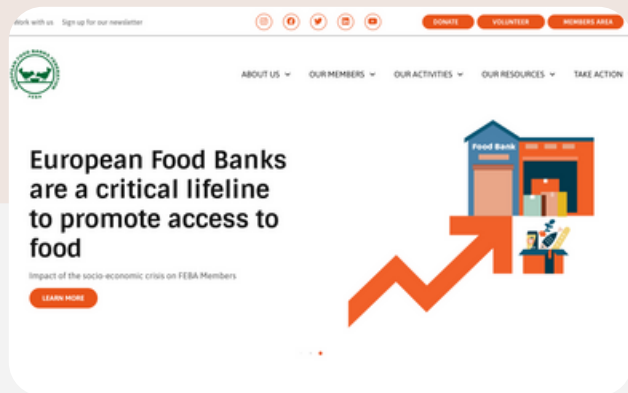
This plan had a **twin-track approach**: supporting the **Ukrainian FEBA Member** by redistributing food to where it is most needed and strengthening the Food Bank's **capacity**. The first track consisted of purchasing food through the national association of producers in Ukraine to build a collaboration that would guarantee good value for money and support the local economy. The second track entailed establishing a national Federation with solid governance and financial propriety that would coordinate the food distribution to the current Food Bank in Kyiv and a new one in Lviv.

On 21 October, the **Ukrainian Food Banks Federation** was established and on 5 December, the Board of Directors decided to grant a **temporary, one-year Associate Member status** replacing the Kyiv City Charity Foundation "Food Bank".

4.7 Harnessing the power of communication

In support of all the activities above, **communication** played a key role and continued to improve considerably over the course of 2022.





FEBA maintained its online-focused communication strategy which was complemented with in-person and hybrid events. All FEBA publications were disseminated online through different channels (website, newsletter, social media, etc.).

FEBA also continued to **develop the website**, and in particular developed a Members Area to be used as a repository for documents, to register for events and conferences, and to manage travel reimbursements, to make it more user-friendly and to promote and share information in a clear and effective way. On top of that, FEBA created different webpages linked to the main website to promote and share information, video recordings, and follow-up materials for the different online events.

The overall implementation of the activities was supported and leveraged by a broad variety of communication activities:

OUR MEMBERS

Activities of our members

EN - Food donation is the best destination for the people, for the ...

FEBA Members are daily committed to prevent food waste and reduce food insecurity.

They recover **safe and edible surplus food** from food business operators and transport, sort, store, and redistribute it to a **network of affiliated and qualified charitable organisations** including charities, social restaurants, soup kitchens, shelters, etc.

They can also redistribute **produce withdrawn from the market, food from the Fund for European Aid to the Most Deprived, and food from individual or corporate collections.**

The food is sometimes processed and prepared in meals which are provided to charitable organisations.

In some countries, in particular Estonia, Germany and the Netherlands, the food is redistributed not only to other charitable organisations but also provided directly to end beneficiaries.

Prevention of food waste through the recovery of surplus food

Surplus food is edible and safe food that for various reasons is not purchased or consumed by customers or people for whom it was produced, processed, distributed, served or purchased. It can be donated by food and drink manufacturers, retailers, wholesalers, food service, etc.

Food donation is a beneficial solution to prevent food waste and reduce food insecurity: it is a business friendly, environmentally sensitive, and socially responsible alternative. Food donation is the best destination when surplus food occurs because it ensures the highest value use of edible food resources for human consumption.

The publication and dissemination of the **EU Guidelines on food donation** by the European Commission was extremely important to foster the recovery and redistribution of surplus food.

32 newsletters and direct mailings to 3,935 subscribers

divided into FEBA Members, EU and international institutions, and external partners:

Seven regular FEBA newsletters

featuring EU developments, updates from partners and supporters, FEBA news, network stories, and a calendar of future events and activities of interest were sent to an audience of over 3,500 interested citizens, partners, Food Bank co-workers, EU officials, and other stakeholders.

19 direct mailings

particularly designed to announce, promote, and follow-up on events, such as the FEBA Annual Convention (T4.2) or the FEBA Annual Forum (T4.1), or webinars together with partners and supporters.

Six special newsletters

focussing on FEBA's campaign #AllTogether4Ukraine;

Seven press releases and one statement from the FEBA President were prepared and circulated;



One customised toolkit

with partnerships communication materials;

45

Instagram Posts

60

Facebook Posts

30

LinkedIn Posts

41

Tweets

reaching a total of up to

5,777 followers

plus frequently published Instagram stories.

13 videos

published on the FEBA YouTube channel (1,120 views in total, 342 channel subscribers):

one video

related to food donation,

one video

on partnership activities,

two videos

on the impact of FEBA and its members (with and without voiceover

nine videos

on the activities of FEBA Members in relation to the impact of the war in Ukraine;

11 reports:

Five online EU Monitoring Reports

(Jan, Feb-April, May-June, July-Sep, and Oct- Dec);

2021 Annual Report;

Five reports (print and online)

on the activities of the FEBA EU Working Group in 2022, Partnerships Activities, the Annual Forum on Food Aid and Social Inclusion 2022, FEAD, REACT-EU, and the European Food Banks Federation, and the Assessment of FEBA Members' Activities;



One brand identity guideline.

Five ad hoc websites

dedicated to specific events and campaigns, the Annual Forum, International Day of Awareness of Food Loss and Waste (IDAFWL), and the Annual Convention.



Regular updates of the FEBA website.

Collaborating with our partners

Thanks to the vision and empathy of the partners and supporters who share FEBA's vision, the organisation was able to stand beside its members and make progress in food waste prevention and food insecurity reduction, especially considering the surge in food demand and the increased activity in 2022.

Partners





Partners





Supporters



P I M C O



Foundation



Supporters



Financials

in EUR

2022

2021

STATEMENT OF INCOME AND EXPENSES

Income

Membership fees	92.085	86.849
Donations from Individuals	8.713	15.042
Donations from Corporates and Foundations	3.551.101	1.541.441
EU Subsidies	509.994	238.460
Other revenues	0	182
Total Income	4.161.843	1.881.974

Expenses

Network support activities	3.311.094	1.155.384
General & Administrative	712.629	545.437
Fund development	145.000	180.000
Total Expenses	4.168.723	1.880.821
Income- Expenses	-6.880	1.154

in EUR

2022

2021

STATEMENT OF FINANCIAL POSITION

Assets

Fixed assets	8.680	9.215
Accrued income	49.706	101.746
Prepaid expenses	6.205	3.939
Cash and cash equivalents	7.015.387	1.947.775
Total assets	7.079.978	2.062.675

Net assets

Reserves	54.001	52.847
----------	--------	--------

Retained Income

Continuity reserve	700.000	580.000
Disaster Fund	205.000	180.000
Members Development Reserve	280.000	280.000
Results for the year	-6.880	1.154
Total net assets	1.232.121	1.094.001

Liabilities

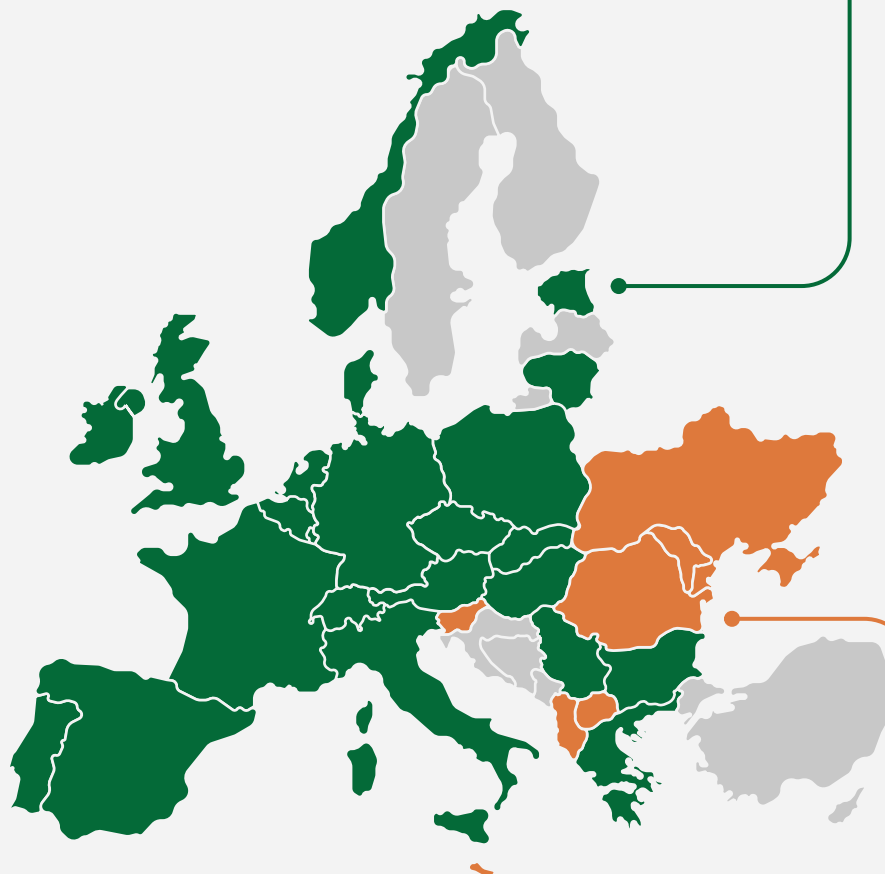
Provisions

Accounts payable	182.291	78.510
Income received in advance	5.665.566	890.164
Total liabilities	5.847.857	968.674
Total net assets and liabilities	7.079.978	2.062.675

Membership

Membership overview

In 2022, FEBA worked in collaboration with 23 Full Members and 7 Associate Members in 30 European countries.⁵



Full Members



Austria / **Wiener Tafel**



Belgium / **Fédération Belge des Banques Alimentaires / Belgische Federatie van Voedselbanken**



Bulgaria / **Bulgarian Food Bank**



ČESKÁ FEDERACE
POTRAVINOVÝCH BANK

Czech Republic / **Česká Federace Potravinových Bank**



FødevareBanken
– fra madspild til måltid

Denmark / **Fødevare Banken**



Estonia / **Toidupank**



France / **Fédération Française des Banques Alimentaires**



DEUTSCHLAND

Germany / **Tafel Deutschland e.V.**

¹ Number of FEBA Members on 31 December 2022.



Greece / **Food Bank Greece**



Luxembourg / **Banque Alimentaire Luxembourg a.s.b.l.**



Serbia / **Banka Hrane Beograd**



Hungary / **Magyar Élelmiszerbank Egyesület**



Netherlands / **Voedselbanken Nederland**



Slovakia / **Potravinová Banka Slovenska**



Ireland / **FoodCloud**



Norway / **Matsentralen Norge**



Spain / **Federación Española de Bancos de Alimentos**



Italy / **Fondazione Banco Alimentare ONLUS**



Poland / **Federacja Polskich Banków Żywności**



Switzerland / **Partage**



Lithuania / **Maistobankas**



Federação Portuguesa dos Bancos alimentares contra a fome

Portugal / **Federação Portuguesa dos Bancos Alimentares**



United Kingdom / **FareShare**

Associate Members



Albania / **Food Bank Albania**



Moldova / **Bancă de Alimente**



Romania / **Federația Băncilor pentru Alimente din România**



Malta / **Malta Food Bank Foundation**



North Macedonia / **Banka Za Hrana Makedonija**



Slovenia / **Sibahe - Slovenian Food Bank**



Ukraine / **Ukrainian Food Banks Federation**



European Food Banks Federation a.s.b.l. – FEBA

Chaussée de Louvain 775 –
1140 Brussels, Belgium

Tel: +32 (0)2 538 94 50 –
info@eurofoodbank.org

 eurofoodbanks

 @EuroFoodBanks

 eurofoodbanks

 European Food Banks Federation

 @EuroFoodBanks

 eurofoodbanks.org

#WeAreFEBA